

Executing Technology Transformation with Trust

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"Technology is best when it brings people together and builds trust. As we move forward, trust is the currency that will drive the successful adoption and impact of technological advancements." - Satya Nadella, Chairman and CEO of Microsoft

# The Importance of Trust - Why?

- 90% of consumers are more likely to purchase additional products from a company they trust.
- •76% of consumers say they would be unlikely to remain loyal to a brand that has been associated with data breaches.
- 85% of consumers say they will not do business with a company if they have concerns about its data security practices.
- 88% of employees believe that trust in leadership is critical to their job satisfaction.

# Pace of Change = Pace of Innovation

70% of businesses say that keeping up with technological advancements is a top concern.

### **Speed of Innovation:**

- Frequent Updates: Technologies such as AI, machine learning, and IoT are continually improving, leading to more frequent software updates and new product launches. Users now expect seamless, regular improvements that enhance their experiences without major disruptions.
- **Cutting-Edge Features**: The introduction of new features and capabilities sets a high bar. Users expect the latest advancements to be integrated into their tools and devices, from enhanced security measures to intuitive user interfaces.

#### **Personalization:**

- **Tailored Experiences**: Users demand personalized experiences that cater to their individual needs and preferences. Companies use data analytics to understand user behavior and provide customized solutions, from personalized content recommendations to targeted marketing.
- **Responsive Interactions**: Real-time responsiveness is now the norm. Users expect technology to adapt to their actions immediately, providing instant feedback and support.

# Pace of Change = Pace of Innovation

### **Convenience and Accessibility:**

- User-Friendly Interfaces: As technology becomes more complex, the expectation for user-friendly interfaces grows. Users want intuitive, easy-to-navigate systems that simplify tasks rather than complicate them.
- Omnichannel Access: With the rise of mobile technology, users expect seamless integration across multiple devices and platforms. Whether they are using a smartphone, tablet, or desktop, the experience should be consistent and uninterrupted.

## Reliability and Security:

- **Trustworthy Systems**: Given the increasing number of cyber threats, users demand robust security measures. They expect companies to prioritize data protection and privacy, providing secure platforms that safeguard their information.
- **Dependable Performance**: Reliability is critical. Users expect technology to work flawlessly, with minimal downtime and quick resolution of any issues that arise.

# Pace of Change = Pace of Innovation

### Innovation in Services:

- Advanced Capabilities: Technologies like AI and blockchain are transforming services in healthcare, finance, education, and beyond. Users expect these advancements to translate into improved service delivery, from quicker diagnosis in healthcare to more secure financial transactions.
- **Proactive Support**: Companies are leveraging AI to provide proactive customer support, anticipating issues before they arise and offering solutions. Users now expect a proactive approach rather than reactive support.

## Sustainability and Ethics:

- Eco-Friendly Practices: With growing awareness of environmental issues, users expect companies to adopt sustainable practices. This includes energy-efficient technology, eco-friendly production processes, and responsible disposal of electronic waste.
- Ethical Use of Technology: Users are increasingly concerned about ethical considerations, such as the impact of Al on employment and privacy. They expect companies to use technology responsibly, ensuring that it benefits society as a whole.

# **Rising Expectations**

80% of investors are more likely to invest In companies with transparent and ethical practices.

#### **Stakeholders:**

- **Transparency and Accountability**: Stakeholders expect clear communication and transparent reporting on business practices, financial performance, and decision-making processes.
- **Sustainable Practices**: There is a growing demand for sustainable and environmentally-friendly business practices. Stakeholders want to see commitments to reducing carbon footprints and implementing eco-friendly operations.
- Ethical Governance: Strong ethical standards and corporate governance practices are essential. Stakeholders expect companies to operate with integrity and accountability.

#### Investors:

- **Return on Investment (ROI)**: Investors seek strong financial performance and growth prospects. They are keen on seeing clear strategies that will drive profitability and shareholder value.
- Environmental, Social, and Governance (ESG) Factors: ESG considerations are increasingly important to investors. They prioritize companies that demonstrate responsible management of social and environmental issues.
- **Risk Management**: Effective risk management practices are crucial. Investors want to know that companies are proactively identifying and mitigating potential risks.

# **Rising Expectations**

#### **Customers:**

- Quality and Value: Customers demand high-quality products and services that offer value for their money. They expect reliability, durability, and innovative solutions that meet their needs.
- **Customer Experience**: Exceptional customer service and experience are vital. Customers want seamless interactions, personalized experiences, and prompt resolution of issues.
- Ethical Consumption: There is a growing trend towards ethical consumption. Customers prefer brands that align with their values, such as fair trade, cruelty-free, and socially responsible products.

#### The Public:

- **Corporate Social Responsibility (CSR)**: The public expects companies to contribute positively to society. This includes philanthropic activities, community engagement, and social initiatives.
- **Transparency**: Just as with stakeholders, the public demands transparency. They want access to information about a company's operations, supply chain, and impact on the environment and society.
- **Trust and Authenticity**: Trust is a critical factor. The public values authenticity and wants companies to be genuine in their communications and actions.

# **Risks and Consequences**

### **Data Breaches:**

• Without trust, employees may not adhere to data security protocols, increasing the risk of data breaches. When security practices are not trusted, compliance is often low, making the organization vulnerable to cyberattacks and data leaks, which can cause severe financial and reputational damage.

# **Algorithm Biases:**

• Trust is crucial when developing and implementing algorithms. If there's a lack of trust in the fairness and transparency of these systems, biased algorithms may be overlooked, leading to unfair treatment of customers or employees and potential legal and ethical issues.

## Human Asset Loss:

• Organizations that fail to foster trust often see high employee turnover. Lack of trust can lead to low morale, decreased engagement, and a toxic work environment. This results in the loss of valuable talent and increased costs related to recruiting and training new employees.

# **Risks and Consequences**

# **Misinformation:**

• When employees and stakeholders do not trust the organization's communication channels, misinformation can spread easily. This can lead to confusion, misaligned goals, and poor decision-making, ultimately hindering the organization's ability to operate effectively.

### **Reduced Innovation:**

• A lack of trust stifles creativity and innovation. Employees are less likely to share ideas or take risks if they do not trust that their contributions will be valued or that they will be supported by leadership.

## **Customer Distrust:**

• Externally, a lack of trust can erode customer loyalty and harm the brand. Customers need to trust that their data is secure and that the company operates ethically and transparently. Without this trust, customer retention drops, and the business's reputation can suffer.

# **Risks and Consequences**

### **Regulatory Non-Compliance:**

• Trust in compliance procedures is essential for adhering to regulations. Organizations that do not build trust around regulatory practices risk non-compliance, which can result in legal penalties and further damage to the company's reputation.

### **Financial Instability:**

- Ultimately, the cumulative effect of these risks can lead to financial instability. The costs associated with data breaches, legal issues, high turnover, and lost customers can severely impact the organization's bottom line.
- Building and maintaining trust is essential for the stability, growth, and success of any organization. It involves clear communication, ethical practices, robust security measures, and a supportive workplace culture.

# Build it and Keep It

- Transparency & Consistency
- •Clear Communication:
- Robust Data Protection
- Ethical Practices
- •Accountability:
- Innovation with Integrity



# Thank you.

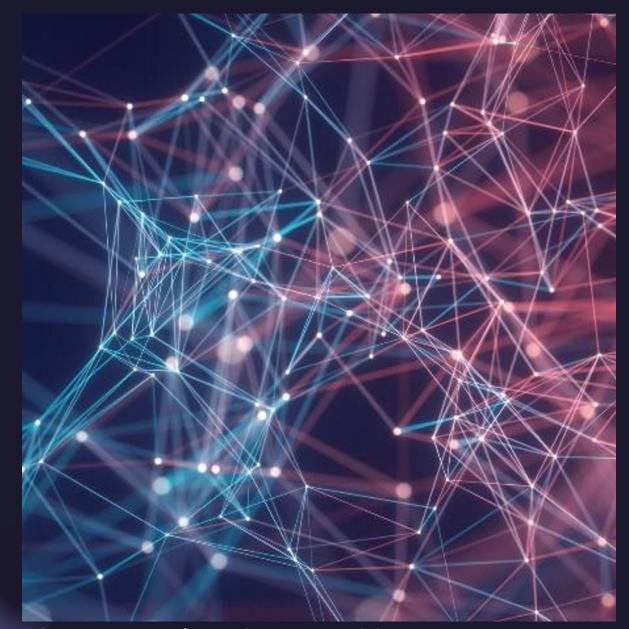


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Trust is not just a moral imperative, but a strategic advantage that propels an enterprise forward, ensuring stability, growth, and a competitive edge in an ever-changing market.